**COLORADO DEPARTMENT OF EDUCATION** 

# STRATEGIC PLAN

**Every Student, Every Step of the Way** 



SMART Act Hearing Katy Anthes December 2018





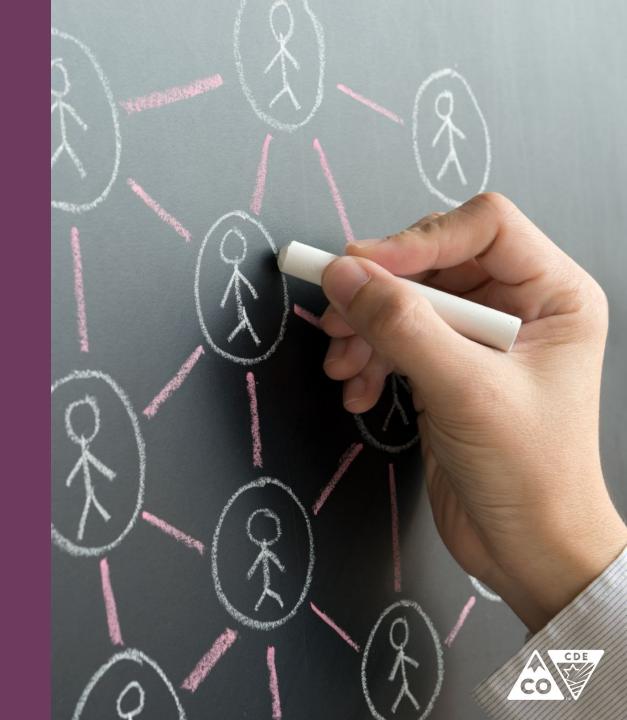
## Today's Agenda

- CDE Responsibilities
- Education Overview
- •2018 Review
- Strategic Performance Plan
  - Goals
  - Our Five Key Initiatives
- Discussion & Questions

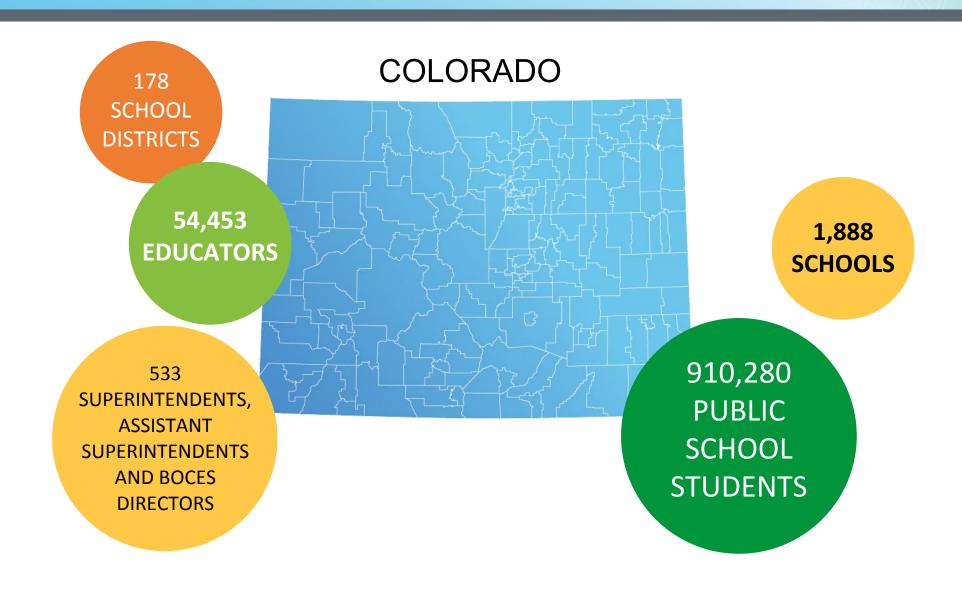


## CDE Responsibilities

- Implement state and federal education laws
- Disburse state and federal funds
- Hold schools and districts accountable for performance
- License educators
- Provide public transparency of performance and financial data



#### Colorado Education By the Numbers





#### 2018 in Review

- Adopted revised Colorado Academic Standards
- Revised and administered unique-to-Colorado English Language Arts and Math assessments
- Received approval for ESSA plan
- Kicked off and improved the new school support grant process
- Updated licensure rules, including support for English Learners

- Revised teacher quality standards and teacher/principal evaluation rubrics
- Established working group to improve READ Plan effectiveness
- Implemented grants and other teacher supports for computer science education
- Continued accountability hearings and progress monitoring
- Provided leadership and support for the Governor's Education Leadership Council



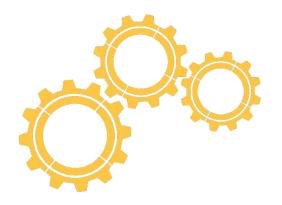
## GOALS



#### **Our Goals**



Schools needing academic improvement will raise and maintain their performance.



Students
will earn a
postsecondary
credential, degree
or certificate in or
after high school.



Historically underserved students will achieve academic expectations.



Students
will read at
grade level by
the end of
third grade.



## SCHOOLS IMPROVING

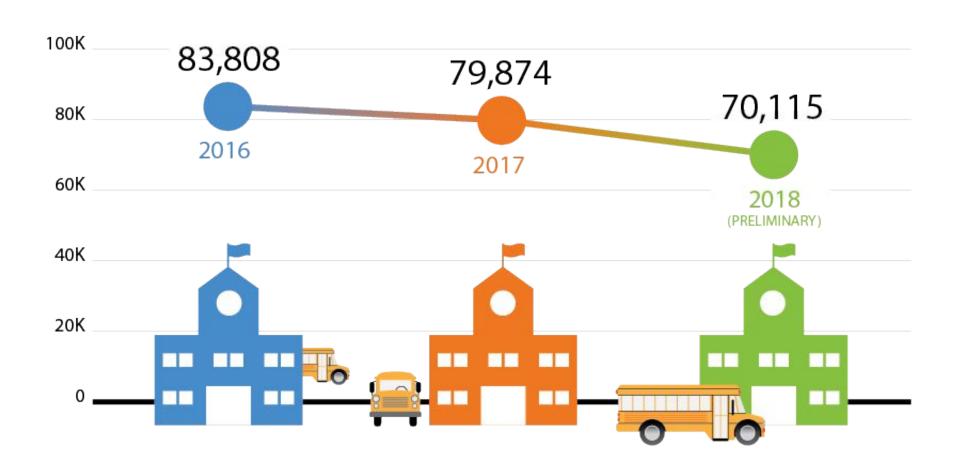
55%

of schools came off the accountability clock in 2017.



#### **Schools Improving**

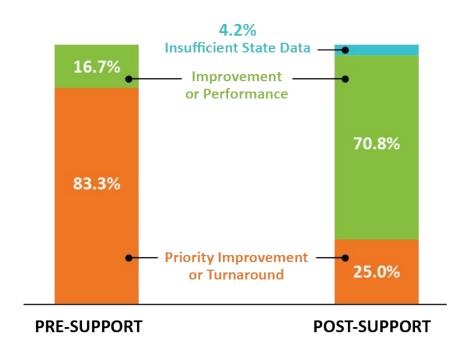
#### Number of Students in Priority Improvement or Turnaround Schools



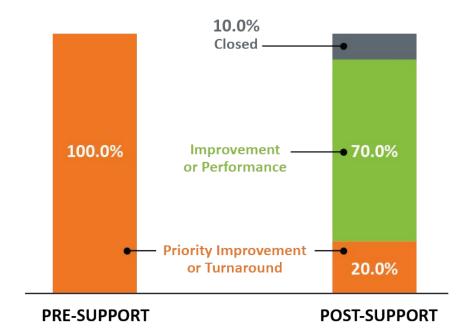


#### **School Support Outcomes**

## Turnaround Network Cohorts 1 and 2



## Connect for Success Cohort 1





#### Accountability Clock from 2010 to 2018

**BOX COLOR INDICTES:** 

OFF CLOCK

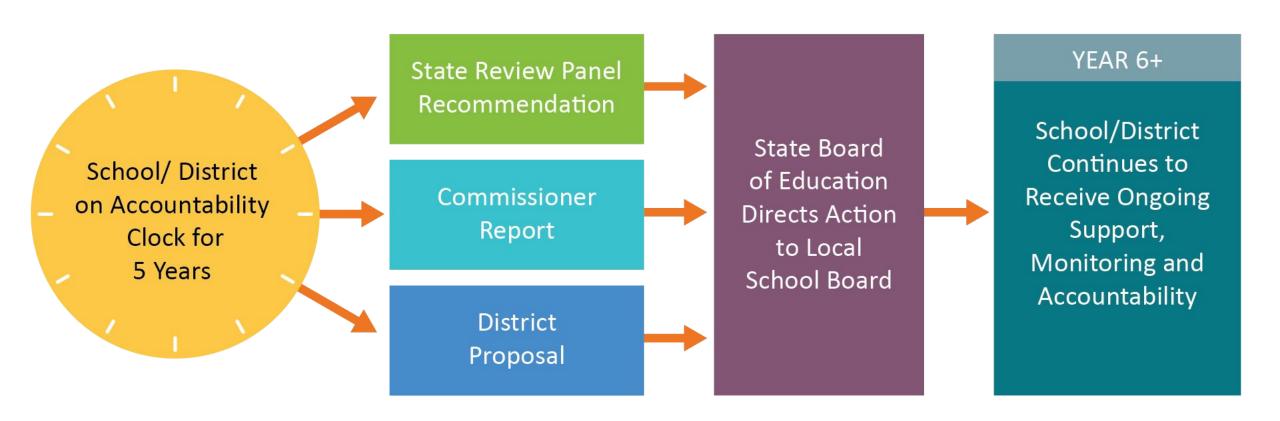
PRIORITY/IMPROVEMENT

**TURNAROUND** 

\*Mountain BOCES no longer authorized any schools as of the 2017-18 school year

DISTRICT NAME	2010	2011	2010	2013	2014	2016	2017	2018
Adams County 14	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6	YEAR 7	YEAR 8
Aguilar Reorganized 6	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6	YEAR 7	YEAR 8
Westminster 50	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6	YEAR 7	i de la companya de
Montezuma-Cortez Re-1	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6		YEAR 1
Julesburg Re-1	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6		
Ignacio 11 JT	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5		YEAR 1	
Pueblo City 60	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5			
Sheridan 2	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5			YEAR 1
Karval Re-23	YEAR 2	YEAR 3	YEAR 4	YEAR 5			YEAR 1	
Vilas Re-5	YEAR 2	YEAR 3	YEAR 4	YEAR 5				
Rocky Ford R-2	YEAR 1	YEAR 2	YEAR 3	YEAR 4				
<b>Charter School Institute</b>	YEAR 1	YEAR 2	YEAR 3					
Denver County 1	YEAR 1	YEAR 2	YEAR 3					
Englewood 1	YEAR 1	YEAR 2	YEAR 3				YEAR 1	
Mountain BOCES*	YEAR 2	YEAR 3	YEAR 4					
Huerfano Re-1	YEAR 2	YEAR 3				YEAR 1		
Center 26 JT	YEAR 2	YEAR 3						
Lake County R-1	YEAR 1		YEAR 1	YEAR 2		YEAR 1		
Branson Reorganized 82	YEAR 1		YEAR 1					
De Beque 49JT	YEAR 1							
Fort Morgan Re-3	YEAR 1							
Las Animas Re-1	YEAR 1							
Mountain Valley Re 1	YEAR 1							
South Conejos Re-10	YEAR 1						YEAR 1	

#### **Accountability Clock Process**





#### **Statutory Accountability Options**

The State Board of Education must select one of these actions:

#### **DISTRICT ACTIONS**

(C.R.S. § 22-11-210)

District Reorganization

Management by a Public/Private Entity

Conversion to a Charter School

**Innovation Status** 

School Closure or Revoked Charter

#### **SCHOOL ACTIONS**

(C.R.S. § 22-11-209)

Management by a Public/Private Entity

Replace charter school operator or board

Conversion to a Charter School

**Innovation Status** 

School Closure or Revoked Charter

#### **State Board Accountability Actions**

In November 2018, the State Board reconsidered initial actions (directed in 2017) for:

The State Board directed that:

 Adams 14 School District and Adams City High School



Adams 14 turn over full management of the district to an external management organization.

 Heroes Middle School and Risley International Academy of Innovation from Pueblo City Schools



Pueblo City Schools hire an external organization to wholly manage Heroes and Risley

The orders are intended to spur dramatic improvement within Adams 14 and these two Pueblo schools, which have received the lowest ratings in the state's accountability system for eight straight years

## POSTSECONDARY READINESS

85%

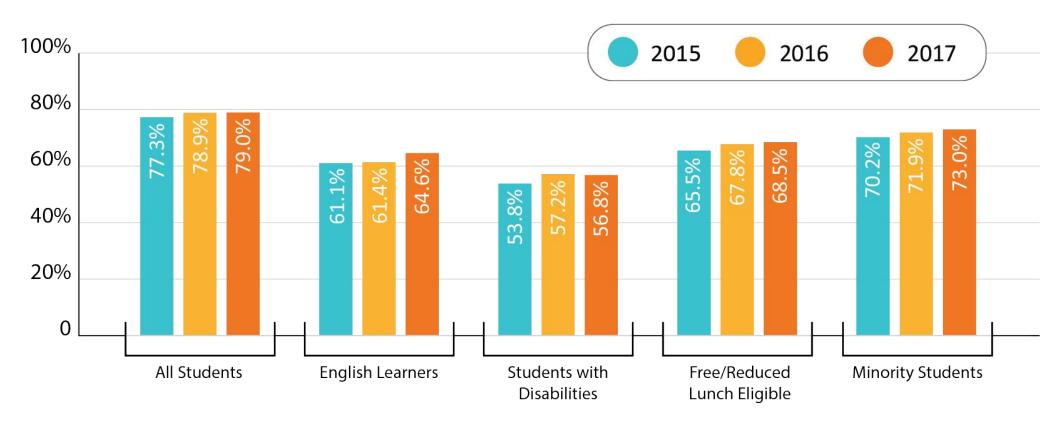
of students graduate in six years.

(Class of 2015)



#### Four-Year Graduation for the Last Three Years

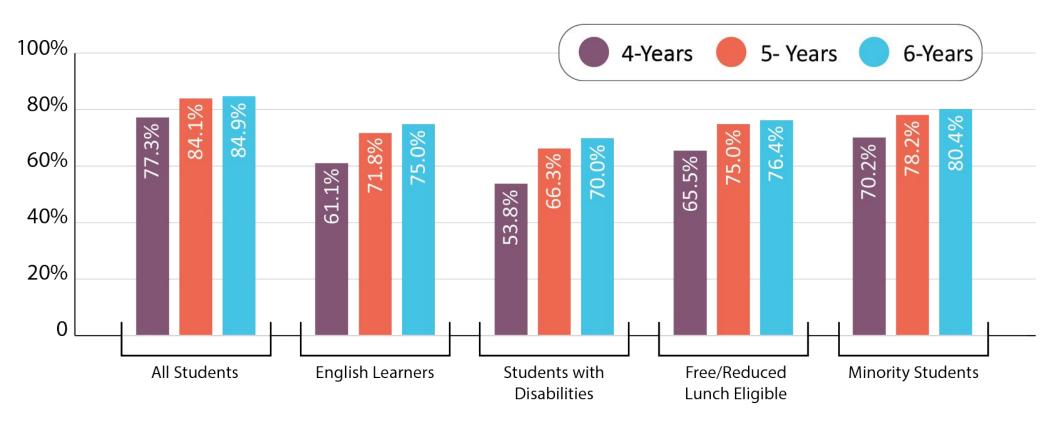
#### Four-Year Graduation Rates for 2015, 2016 and 2017





#### Graduation Rates for the 2015 Cohort

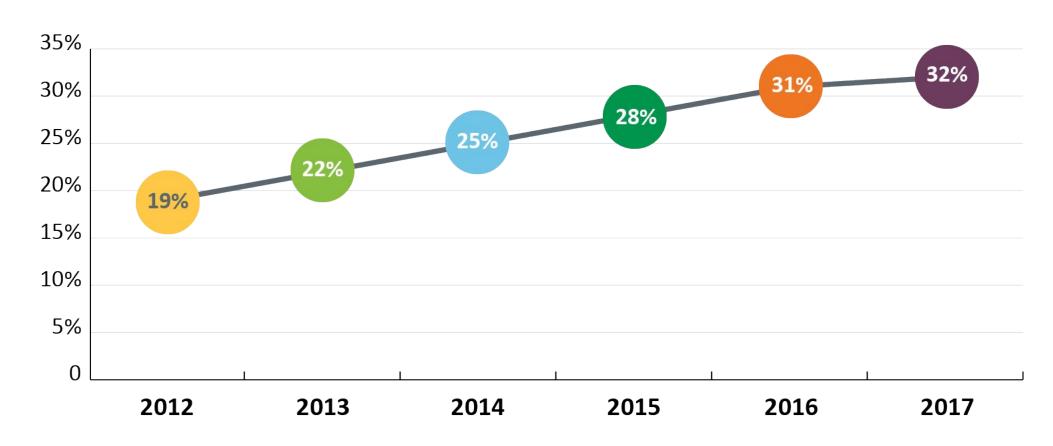
#### Four-, Five- and Six-Year Graduation Rates for the 2015 Cohort





#### Preparing Students for Success After High School

#### Percent of students participating in concurrent enrollment



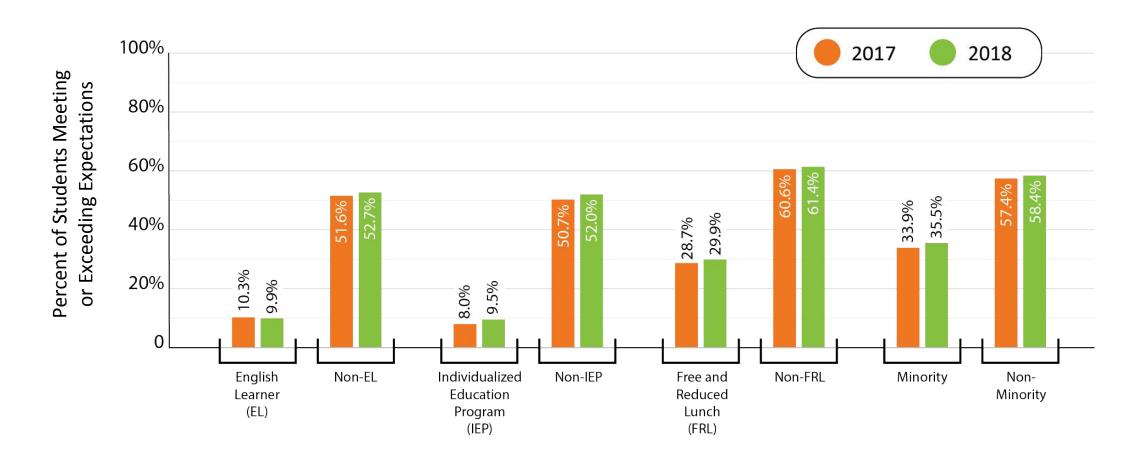


## HISTORICALLY UNDERSERVED

Gaps continue
to exist between
historically underserved
students and
performance targets.

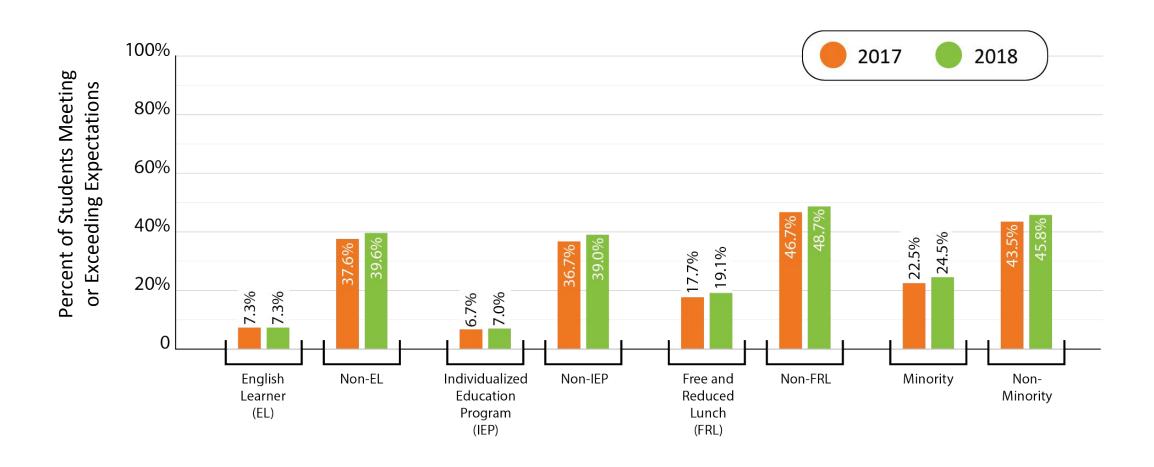


#### Historically Underserved Students Achieving Expectations English Language Arts – Grade 5



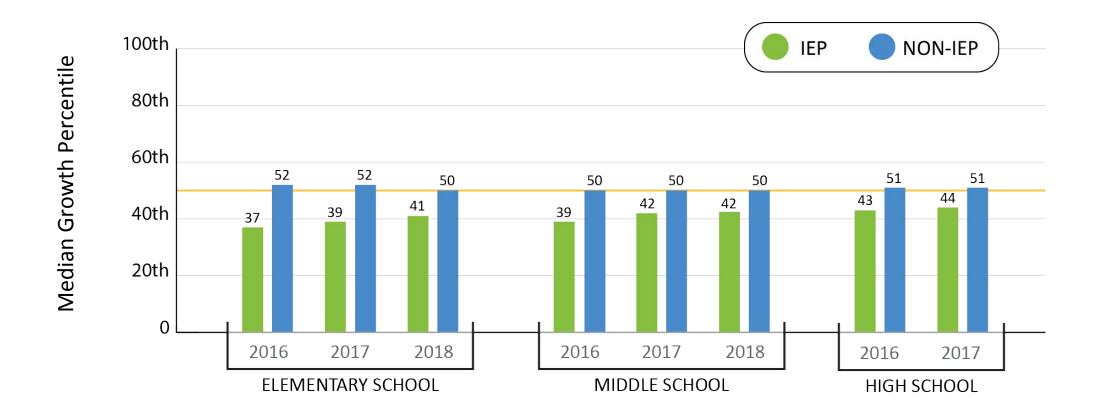


## Historically Underserved Students Achieving Expectations Math – Grade 5



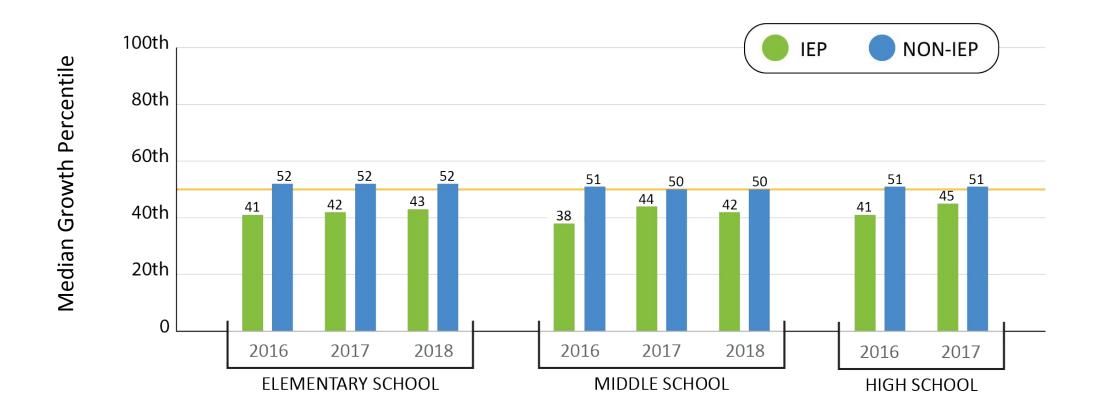


#### Historically Underserved Students Achieving Expectations Growth for Students with Disabilities – English Language Arts





## Historically Underserved Students Achieving Expectations Growth for Students with Disabilities - Math





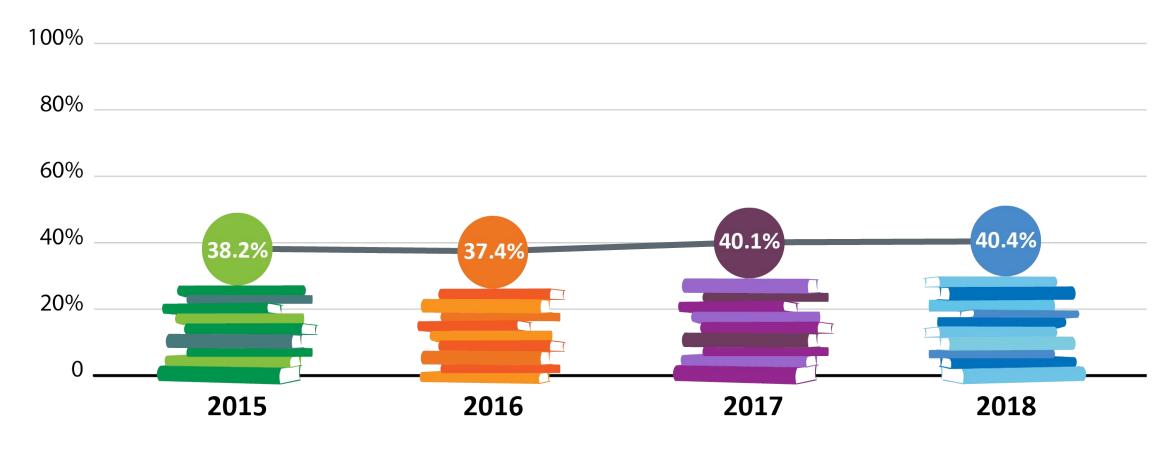
READING BY THIRD GRADE

40%

of third graders are meeting or exceeding expectations in English Language Arts in 2018.



#### Reading by Third Grade

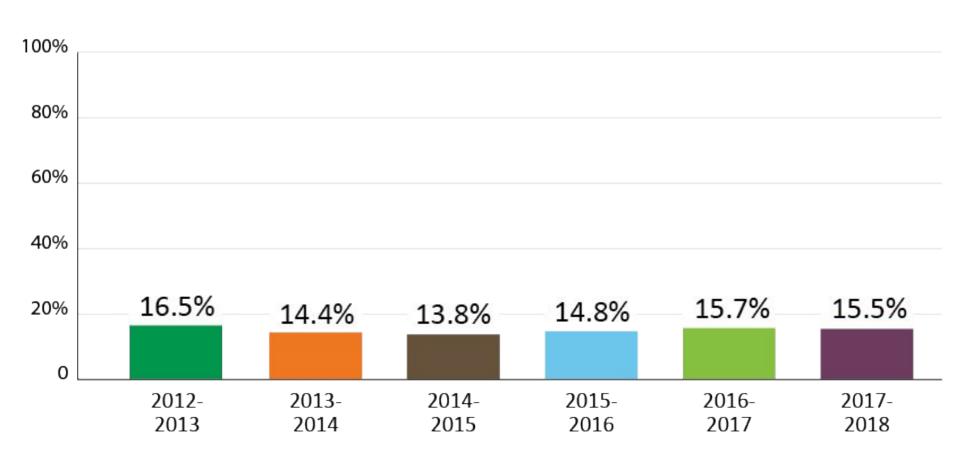






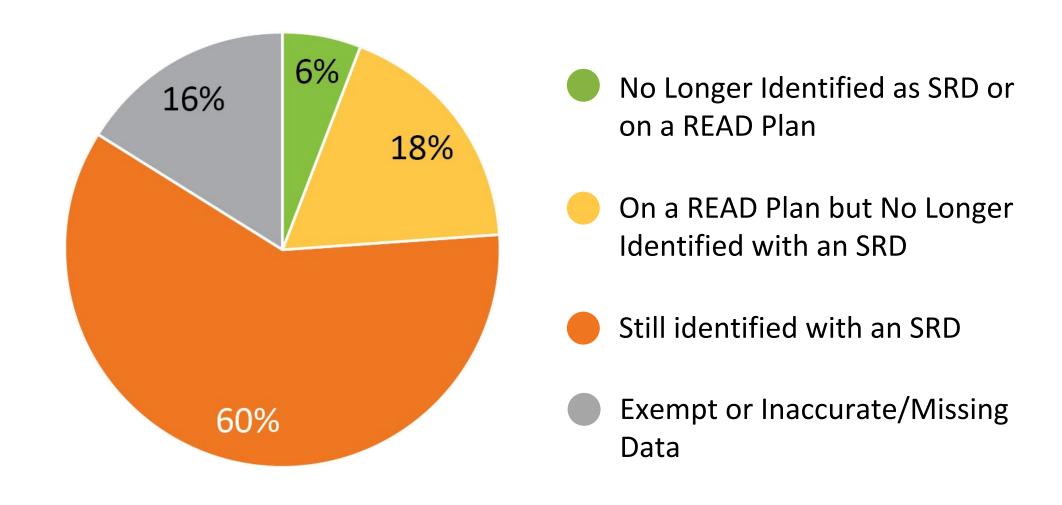
#### Significant Reading Deficiency (SRD) Rate Over Time

#### Percentage of K-3 Students Identified with a Significant Reading Deficiency





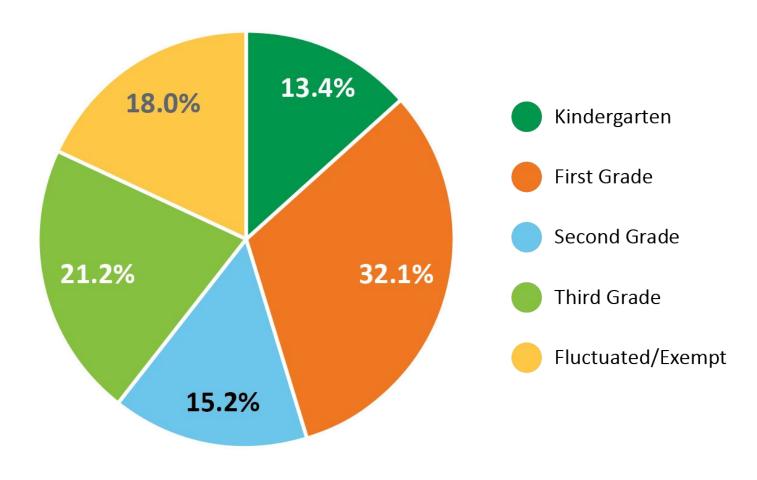
#### SRD Status at Third Grade of Students Identified with SRD as Kindergartners





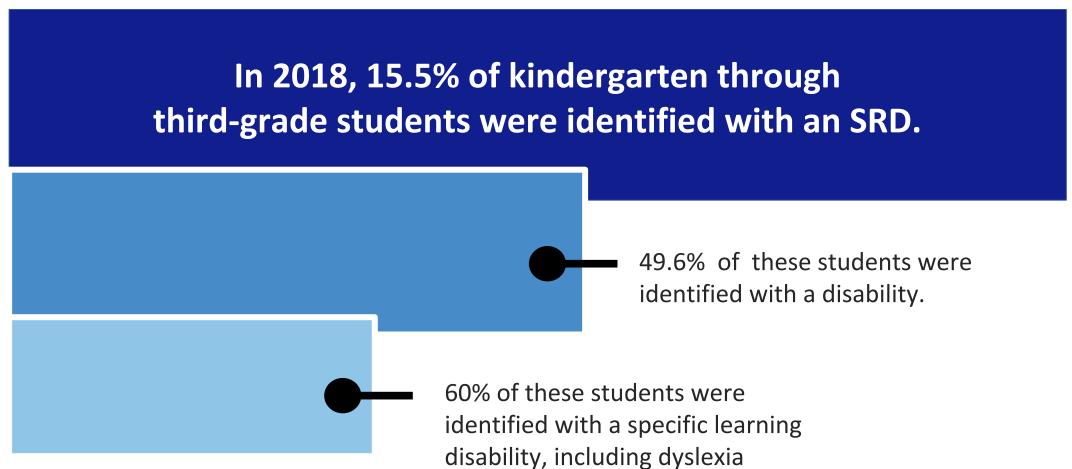
#### Grade Level of Initial Identification of SRD

#### First Identification of SRD for 2017-18 – Third Grade Cohort





#### Important Findings Related to Students With Disabilities





## KEY INITIATIVES



#### Our Strategic Performance Plan







#### All Means All

Identifying and supporting schools with low performance among historically underserved groups

Ensuring professional development to help teachers support English Learners

Piloting school-wide literacy programs to close gaps for all students, especially those with an Individualized Education Program

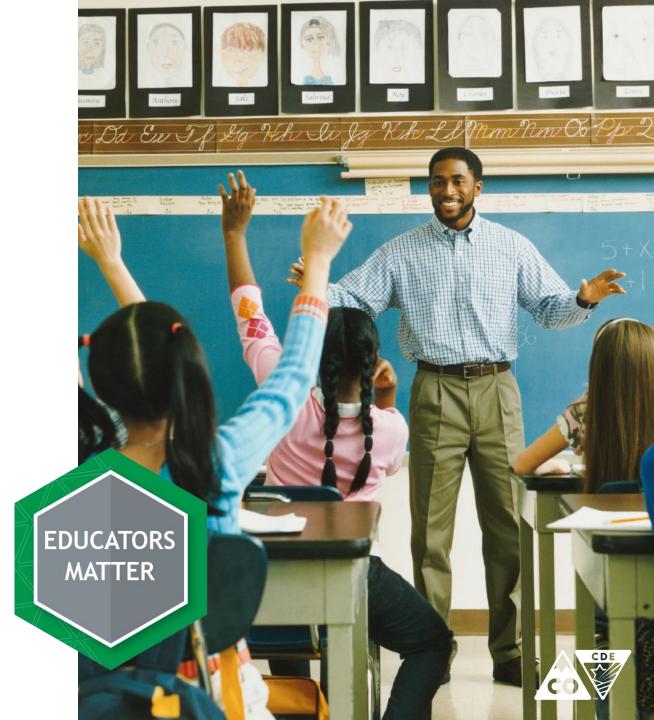


#### **Educators Matter**

Providing grants to retain and recruit educators

Developing new ways to support principals

Working on an educator recruitment platform





## Strong Foundations

Improving READ Plan effectiveness

Improving literacy instruction through the Early Literacy Grant and Early Literacy Assessment Tool

Aligning preschool through third grade supports for greater effectiveness and efficiency



## **Quality Schools**

Streamlining supports for schools

**Expanding School Transformation Grants** 

Developing additional support for Alternative Education Campuses, online schools and for students with disabilities





## More Options

Fostering work-based learning opportunities for students

Expanding concurrent enrollment opportunities

Enhancing quality choices for students by developing and supporting effective charter schools



### Organizational Excellence

Focusing on excellent customer service

Continuously improving process and implementation

Developing better reporting of public data and enhancing network security



# DISCUSSION & QUESTIONS





